Civil Air Patro December 2023





For the last four months, it's been my privilege to serve as your Wing Commander here in Alaska. 2023 has been a tough and rewarding year for us, often without fanfare and rarely with recognition of all the effort that went into making all our successes look easy.

You've shared in each other's successes, celebrated individual and unit wins, learned from losses, and comforted one another in moments of need. You've proved yourselves trusted auxiliary airmen, using our Core Values of Integrity, Volunteer Service, Excellence, Respect. Living up to our Mission and Vision statement of Volunteers Serving America's Communities, Saving Lives, and Shaping Futures. And showing the country that you possess the critical qualities of competence, commitment, courage, and compassion. That last quality, compassion, our willingness to suffer together, grows in importance this time of year.

From Thanksgiving through New Year's Day, we put up decorations and lights around our homes and offices to stave off the darkening world of winter in Alaska, hoping to bring some joy and happiness to someone, even if it's only ourselves. The impact of these displays is so great that society celebrates the biggest, brightest lights and we seek them out, enjoying Griswald-esque neighborhoods, parks,

and landmarks. Despite all this artificial light, we – individually and collectively-are the true lights of the season.

This holiday season, I encourage you to share your light. Be fast to compliment, quick to thank and eager to serve others. Remember that little acts matter, often more than elaborate ones and always more than you think. Seek opportunities to serve those around you, especially those who may be struggling with the hard challenges life throws at us.

If you're not feeling bright enough to light another's life, know you're not alone. Please reach out to someone you trust, be it a friend, a fellow member, a counselor, medical provider, or chaplain. I also encourage you to find others to serve. Our lives often improve when we focus on making others better.

Regardless of your circumstance, know that your light matters. Take time to recharge between now and the New Year. Connect to your family and friends and celebrate the good of 2023.

Please be safe and be ready for an even greater 2024.

Happy holidays!
Col Derk MacPherson
Alaska Wing Commander

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Come See Southeast Alaska!

The February 2024 Alaska Coastal Training Academy (ACTA) is a weekend training activity planned for Juneau, Alaska. The activity will begin on 17 February 2024 and conclude on 19 February 2024. This is the third Alaska Coastal Training Academy Southeast

Composite Squadron has hosted and we hope for more participation from around the wing. We are offering three exciting courses for cadets which are outlined below. Senior members may participate in the Emergency Services Track too!



Cadet Non-Commissioned Officer School Track:

The Non-Commissioned Officer School (NCOS) is available to any AKWG cadets who will hold the grade of C/SrA to C/CMSgt during the activity. Cadets with a higher grade will be accepted if they have not attended an NCOS before. The goal of this training will be to help NCOs develop the leadership skills and knowledge they need to succeed as cadet NCOs.

Marksmanship Track:

The Marksmanship Track is available to any AKWG cadets. The goal of this track is to train participants in gun safety and provide the opportunity to earn the NRA Marksmanship Badge, which can be worn on the blues uniform. Cadets will be given the chance to earn qualifications in the NRA Small Bore course, up to the level of Sharpshooter, using .22 cal rifles.

Emergency Services Track: The Emergency Services (ES) track is available to any AKWG cadets or senior members. The track will teach and qualify participants for entry-level qualifications to start them on the path of GTM, MRO, or Pilot. Those entry-level qualifications we plan to cover are first aid, introduction to communications training, and knowledge of the FEMA emergency command structure.

If you are interested in attending in February, go to the AKWG website. Under cadet programs and activities, you will find a page on the February 2024 ACTA or you can click on this link. That webpage contains the most updated information. Registration is open until 01 January 2024, but if you register last minute, you may not be able to participate in your preferred track. We appreciate any senior member volunteers whowant to come. If you have any questions, email ak022-acta@akwg.cap.gov



Feb 2023 ACTA Group Photo

Here is the video link: https://www.youtube.com/watch?v=wwGezgKO3uc&t=72s





February 2023 ACTA ES Training



JOINT REGION/WING CONFERENCE



Programs for Cadets



Emergency Services



Aerospace Education



SAVE THE DATE: APRIL 19-20, 2024

Pacific Region & Oregon Wing are offering a Spring Conference at Embassy Suites at PDX. Embassy Suites by Hilton, Portland Airport.

7900 NE 82nd Ave., Portland 97220

Call in Code: 920

Reservations: 800-821-5879

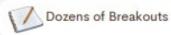


Learning from Experts



Award Presentations

PROGRAM INCLUDES:









More information will be released soon!



pcr.cap.gov



orwg.cap.gov



gocivilairpatrol.com



Kenai By: Major Jan Bobek

Every Monday 6:30 to 8:30 Kenai Cadets Craft Fair. Cadets who volunteered were: make Aerospace, Leadership, Safety and C/2ndLt Lydia Schwartz, C/Amn Hadassah Character Development Presentations. Cadet Competition was a success for many squadrons and cadets from all over C/CMSqt Luke Cole. C/Capt. Wyatt Cole, our state. discipline and precision. were many opportunities to volunteer and C/SrA Caleb McCoy. They worked in our community. Craft Fairs occurred. awfully hard for two days. We're proud of One took place at the Kenai High School them.

Schwartz, Cadet Judah Henderson, C/A1C Victor Henderson, C/SSgt Zion Henderson, Cadets learned a lot about Cadet Landen McGahan, Cadet Drake Also, there Anthony, Cadet Trey Davis from Lake Hood,





CONGRATULATIONS

Cadets worked very hard and passed many achievements.

Curry award: Hadassah Vance **Drake Anthony** Teagun Quinlan

Achievement 3: **Brenan Brandt**

Wright Brothers: O'Ryan Jackson

Achievement 7: Jonathan Bagett

We are very proud of their efforts and hard work and constant effort.

WELCOME

Our new cadet this month is Ceclan Cobb. We're proud to have them in our Squadron.

All cadets are working hard, setting a good example in our community and supporting each other in continuing to practice the Core Values. They are very important in our community!

Tok

ALASKA

by Capt Richard Dennis, PAO

next weekend, Saturday, This December at 1:00pm the Tok unit wreaths to honor our veterans. The of Civil Air Patrol will hold a special program started years ago on the East ceremony at the Tok Cemetery. Both Coast when a wreath company found a Senior Members and Cadets from the large number of wreaths unsold going Tok Composite Squadron will place

WREATHS ACROSS AMERICA in TOK Holiday Wreaths at the grave sites of Veterans.

> This will be the 4th year that the Tok 16 Civil Air Patrol unit has placed holiday into the holiday season.



Join the Tok, Civil Air Patrol unit as they hold a special ceremony placing Wreaths at the grave sites of our veterans. The Tok Cemetery is located down the Alaska Highway several miles, on the left, just short of the Alaska State Scales (photo by R Dennis)



A Wreath will be placed at the gravesite of each and every Veteran in the Tok Cemetery. The Tok unit of Civil Air Patrol is also supplying wreaths for the Northway, Tanacross, and the cemetery at JBER, where Mentasta and many other interior Veterans are at rest. (photo by R. Dennis)

That owner recalled a trip in his youth represented here in Alaska. to our nation's capitol. He'd won that trip in a contest. As part of that Wreaths are to be placed at the Tok trip, he'd visited Arlington National even to Alaska's far North. This is the Wreaths Across America. 4th year that the program has been

Cemetery, along with cemeteries Cemetery. With that memory from his in Northway, Tanacross, and the youth, he thought to honor veterans cemetery at JBER, where Mentasta by donating those extra wreaths and many other interior Veterans in memory of our veterans. That rest. A special thanks to those Tok program has grown to now honor community members and businesses veterans from coast to coast and who purchased wreaths supporting

If you find yourself in Tok this next Saturday at 1300hrs, plan to join the Seniors and Cadets from the Tok Composite Squadron for the special ceremony when Wreaths are placed at Chistochina, Alaska gravesites honoring our veterans.

Richard Dennis www.RedEagleLodge.com Mile 32.7 on the Tok Cutoff (907)822-5299



This is the 4th year that the Tok unit of Civil Air Patrol has participated in the Wreaths Across America program. Join the Tok CAP unit for that ceremony. The ceremony will be Saturday, 16 December 1:00pm when the Tok Composite Squadron will place a Holiday Wreath at the grave sites of our Veterans. (photo by R. Dennis)



The Wreath Across America program in Maine supplies all Wreaths for this program. A Wreath is placed upon each and every veteran's gravesite at the Tok Cemetery and in Northway, Tanacross, and also at JBER, where Mentasta and many other interior Veterans rest. (photo by R. Dennis)

CADET PROGRAMS UPDATE

By: Capt Karen Padgett, Director of Cadet Programs

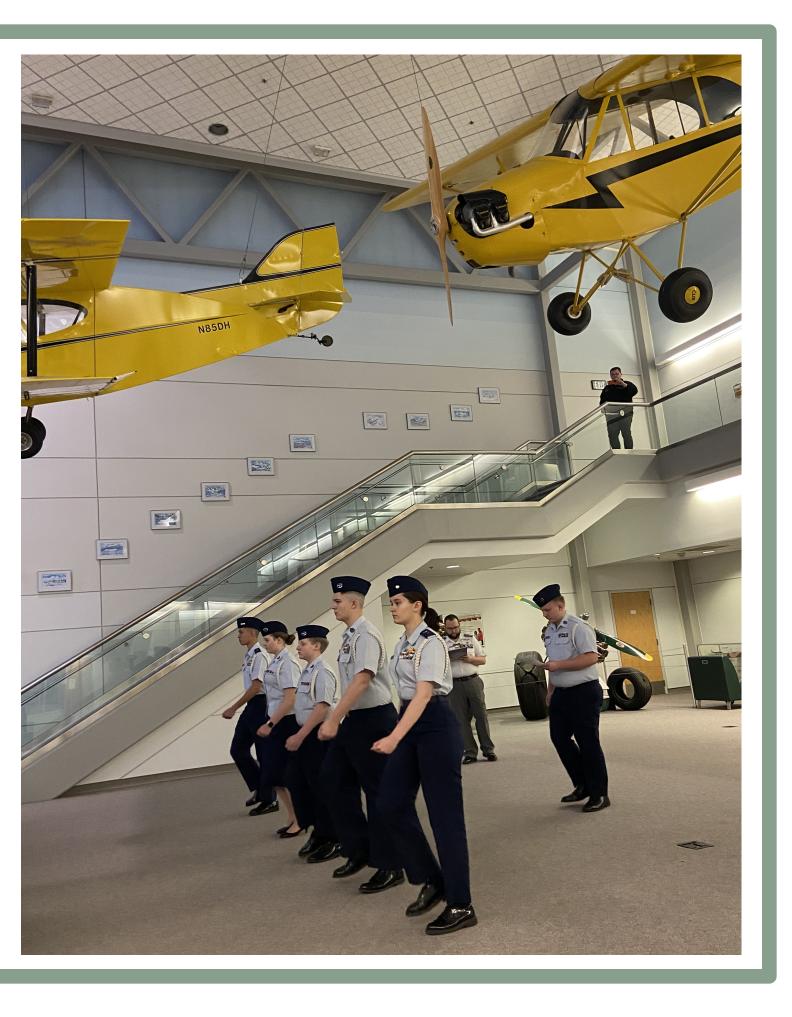
Congratulations!

Competition: Cadet Screaming Eagles won both 1st Congratulations to all participants! Cadet Competition and will be the Cadet Competition! sending a team to the Pacific Region https://photos.cap.gov/Pacificbe sending a team to the Pacific Competition/ " Region Competition. A record 7 teams participated. This was the first

ever competition in which the newly-The Kodiak formed Homer Flight competed. and 2nd place in the 2023 AKWG "Click this link to view photos from

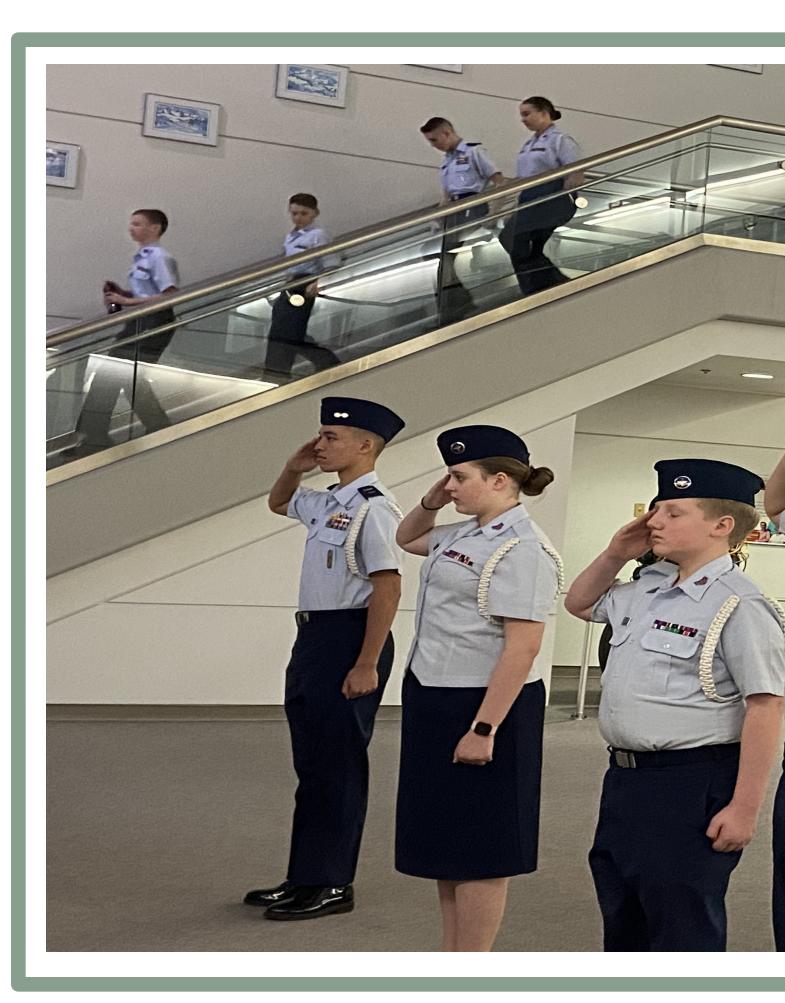
Competition. The Lake Hood-Polaris Region/Alaska-Wing/Cadet-Joint Team placed 3rd and will also Competition/2023-AKWG-Cadet-













Cadet Wings: The following cadets are now under contract with the Cadet Wings program to help fund their flight training: C/Lt Col Alan Padgett (Lake Hood Squadron), C/Maj Thomas Clifton (Southeast Squadron), C/Capt Sigge Mellerstig (Lake Hood Squadron), C/Capt Andrew Martin (Arcturus Squadron), C/2d Lt Caelyn Wise (Valdez Squadron), and C/2d Lt Christina Wise (Valdez Squadron).

To increase your eligibility for future Cadet Wings scholarships, pass your FAA written test and be ready to upload all required information the day applications reopen on 7/1/24!

Oregon Winter Raptor Encampment: 16 Alaskan cadets and 1 Senior Member, from Fairbanks, Polaris, Southeast, and Lake Hood Squadrons, are attending the 2023 Winter Raptor Encampment in Oregon. Good luck to all!

Are you interested in becoming a CDI (Character Development Instructor)? Please email karen.padgett@akwg.cap. gov for more information.

Upcoming Deadlines: 12/31/23 Alaska Wing Powered & Glider

Flight Academy applications are due. More info here: https://akwg.cap.gov/ programs/cp/activities/fa

1/7/24 2024 AKWG Encampment Cadre applications due. See the Cadre Selection Announcement Memo attached to this webpage: https://akwg.cap.gov/encampment/24encampment

1/15/24: CadetINVE\$T Applications due. Even if you had your NCSA/NFA travel & tuition paid by LIFT or TOP before, please *do* apply again this year. Applying earlier may improve your chance of selection. More info here: https://www.gocivilairpatrol.com/programs/cadets/cadetinvest

1/15/24:NCSA Applications due (National Cadet Special Activities & National Flight Academies). See what AKWG cadets did at NCSAs last summer here: https://akwg.cap.gov/programs/cp/activities/ncsas/2023-ncsas Information about NCSAs and the application process here: https://www.gocivilairpatrol.com/programs/cadets/activities/national-cadet-special-activities

Stay safe and stay connected!



What is CadetInvest?

CadetInvest offers various types of financial assistance opportunities to cadets. Cadets apply in eServices using a single application to be considered for any CadetInvest programs, including Cadet Wings, Lift/TOP, and Scholarships. CadetInvest connects cadets, their aspirations and funding partners. You will select the programs you are interested in obtaining financial support for when you apply through CadetInvest. To discover more about the programs that are offered, click on the Quick Links below.

How do I apply?

Apply through the e-Services "CadetInvest" module. A link can be found here. CadetInvest is only open from October 1 to January 15 @ noon (CST), so keep that in mind.

How do I know what I qualify for?

There are some basic qualifications you must meet for all programs.

- 1. Be a current CAP Cadet.
- 2. Have not been a recipient of the scholarship or program before. There are several options when applying.
- 3. Possess and maintain an academic standard acceptable to the school you attend.
- If applying for an Academic Scholarship, be enrolled in a full-time course of study during the academic year for which the scholarship is awarded.

Each program will have specific criteria for eligibility. It is important to become familiar with the qualifications before you start your application. The step-by-step guide to the application procedure may be found here.

https://www.gocivilairpatrol.com/programs/cadets/cadetinvest



September 1963: 1st Lt Mary Stella

"chips are down" or the "horn blows" – whatever phrase you may choose for an emergency – the Civil Air Patrol radio Most of the equipment used is of the minutemen of the past.

Today the CAP system consists of over 14,000 radio investment by the licensed stations Federal Communications Commission. these, there are approximately 9,000 stations in active service. The types range in combinations of land, mobile, and aircraft stations with the increasing emphasis being placed on mobile and aircraft units, since these types are of such great value during emergencies.

Higher powered fixed stations provide

air-to-ground communication, with mobile equipment on operational missions. point-to-point and (from National headquarters) When the administrative and operations service for CAP commanders.

operators respond to the call just as did obsolescent military types, obtained through surplus channels. Some of the more "well-to-do" and serious communications communicators have a considerable relatively modern in equipment.

> Equipment ranges from small installed members' transceivers in private autos, or in jeeps and trucks, up to \$30,000 mobile communication centers with trailer-mounted auxiliary power units. These mobile stations have proven to be of inestimable value during such national disasters as floods, hurricanes, and tornadoes.



Hammarlund base HF radio

In addition to search and rescue operations, training, and regular communications, CAP facilities stand ready to support Civil Defense in any way possible during natural disaster or in event of national alert.

One of the other and perhaps most important contributions CAP can offer is support of the Reserve Recovery Program (recovery from nuclear attack 1963).

There would no such thing as enough communications. Civil Air Patrol stands ready to do the job. If the Reserve Recovery unit has not established its own communications set up, then the local CAP unit can provide mobile and fixed facilities for alerting and passing of operations traffic.



December 2023:

By: Lt. Col. Kristin Freeman

CAP's radio readiness is very different from what it was 60 years ago. Nationally, there are less than 500 home HF stations, all of which are equipped with a VHF radio as well. The number of home VHF stations is harder to calculate accurately. Many VHF radios have been put into storage as "spares" (a practice which is strongly discouraged by the National Technology Center).

One major change in the 1990's that affected the number of CAP home stations was a change in the governing authority. At that time, CAP was put under the authority of the National Telecommunications and Information Administration. The positive side of that change was that CAP gained

access to frequencies we couldn't use before, which gave us more flexibility. A negative side of that change was that only NTIA-approved radios may be used on NTIA frequencies, so CAP now provides radios for its communicators. Due to budgetary constraints, not nearly as many radios are available to willing CAP members today.

Radios that are acceptable under FCC rules are much more widely available and cost less than NTIA type-accepted radios. Many radios in 1963 were member-owned, including the military surplus radios. As we move toward full use of encryption and sending data files over the air, member-owned assets will be less useful, because encryption keys will not be loaded on member-owned equipment.





Missions are run very differently now than they were in 1963, or even five years ago. Once the internet became available, it was possible for a mission Command staff. (ICS didn't exist in 1963.) Alaska Wing has been ahead of most of the rest of CAP in using remote management, but due to communications make it the COVID-19 pandemic, most of the for cadets to have a meaningful organization has switched to remote mission management to some extent. Remote mission management makes more useful and home stations more desirable, at the same time that homeowner's associations and restrictive covenants make it more

difficult for many CAP members to host a home station. ReadyOp, which is VHF radio over internet, is a partial solution to the problem, but it only to be run remotely by the Incident works where and when internet is available.

> Unfortunately, the changes in CAP harder role in communications. widespread use of encryption keys is driving a requirement for more CAP communicators to sign nondisclosure agreements, which, by law, no cadet under age 18 can do.



Review: Broken Wings: Aviation

Disasters in Alaska

By: Lt. Col. Kristin Freeman

Book write by: Gregory P. Liefer

Publication Consultants, Anchorage, AK

2014

ISBN 978-1-59433-472-6

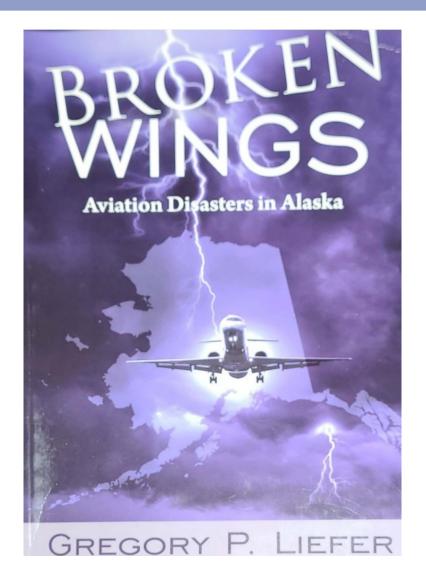
The history of Alaska in the last 100 years is tied closely to the history of aviation. Broken Wings is a study of what went wrong in specific instances, and why it went wrong.

Gregory Liefer's book chronicles the events surrounding 30 aircraft accidents in Alaska between 1929 and 2013 that resulted in loss of life. Liefer starts with the events leading up to the accident; he describes the accident; and he covers the subsequent investigations thoroughly. He sticks to the facts in a way that is almost clinical and does not editorialize or dwell on emotional impact. The book

Aviation contains many photographs, maps, and diagrams of airways.

This book has something for almost any Civil Air Patrol member, despite the sober topic. It's not a fun book to read, but it's very interesting and has a lot to teach us.

Pilots may find this book interesting both from a historical perspective and a practical perspective. The stories of Russell Merrill, Ben Eielson, Paddy Burke, Wiley Post, Harold Gillam, and Clarence Rhode are illustrative of how civil aviation developed in Alaska and represent painful lessons that led to technological improvements. The entire book is a study of what not to do. In some cases, the author looks at specific actions that were or were not taken by a crew, but equally often, he looks at the decisions that were made, why they were made, and where they led.



For any Safety officers, this book Communicators will find this book is a must-read. It helps a non-pilot understand how pilots make decisions. Some of the cases are illustrative of one or more of the five hazardous attitudes described by the FAA (anti-authority, resignation). Real, concrete examples much safer and more reliable. help in identifying these attitudes in ourselves and others.

intriguing. The development of civil aviation and the development of radio occurred in parallel, and that's not a coincidence. Different forms of radio communication (including the use of impulsivity, invulnerability, macho, and radio beacons) have made civil aviation



Any CAP member may find some leadership lessons in the events chronicled by this book. In one instance, leadership by a crash survivor (not a crew member) resulted in saving the lives of other passengers.

I found the most interesting and unexpected lesson in the account of one particular crash, which occurred in Anchorage in January 1977. It was an easily preventable accident that was not prevented because of culture. It took the lives of five people. Just over two months later, an accident in Tenerife took the lives of over 500 people. Like the Anchorage crash, a cultural issue

contributed to the Tenerife crash. In both cases, flight crew members knew that something was wrong, but would not speak up because their cultures required that a captain's decision and actions were never to be questioned. The Tenerife accident is not discussed in the book at all, because it didn't happen in Alaska, and apparently, the author wanted to focus on how Alaska's geography and climate affected its aviation history. That's the author's prerogative, but in this one case, it looks like a missed opportunity to connect the events in Anchorage to the biggest air disaster in history.



Broken Wings is worth the time it bookstore to read on a commercial takes to read it. That being said, flight. I don't recommend that! I bought the book at an airport

Alaska Wing Staff emails

Capt Brandon Anderson Capt Donald (DJ) Burand Lt Col Stuart Goering Capt Samantha (Reux) Stearns 2d Lt Elizabeth Justus Lt Col Stephen Sammons Lt Col Brian Porter Lt Col Bryan Emerson 1st Lt Lynda MacPherson Maj Donald Duff Capt Karen Padgett 2d Lt Clint Justus Maj Donald Duff 2d Lt Elizath Justus SM Michael Inman Maj Caleb Newville Capt Terrance (Terry) Aldridge 2d Lt Clint Justus Maj Kevin Bottjen 1st Lt Mary Stella Lt Col Robert Thomas 1st Lt Mary Stella Lt Col Bryan Emerson

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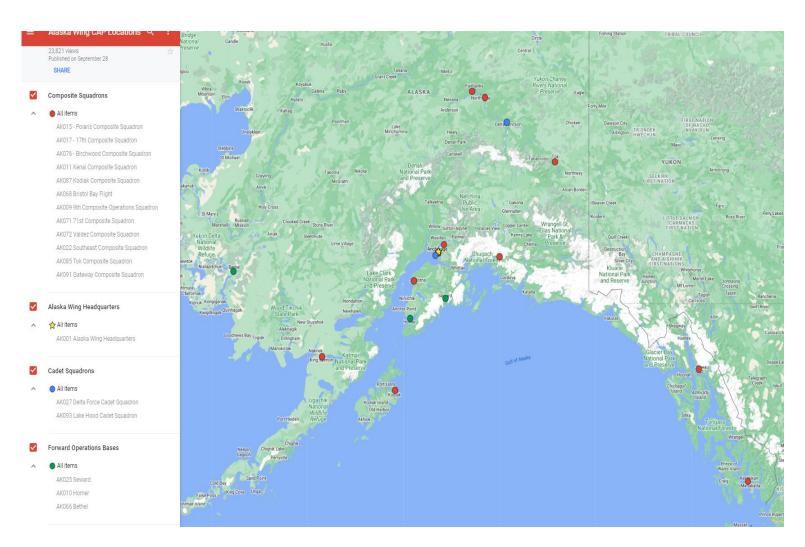
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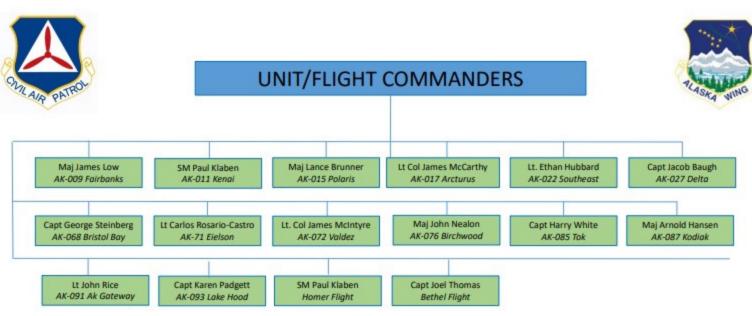
If you have room, feel free to write your fellow members with questions and comments.

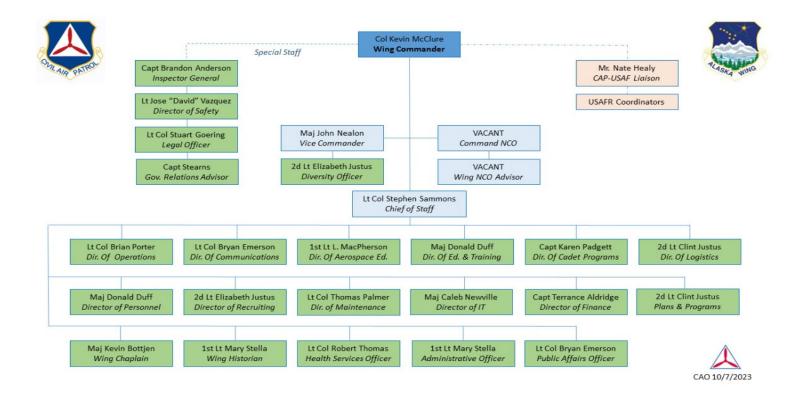
Within the Civil Air Patrol we use several abbreviations.

Let's review them:

Commander	CC	Human Resources (NHQ only)	HR
Vice Commander	CV	Information Technology	IT
Deputy Commander	CD	Inspector General	
Deputy Commander for Cadets	CDC	Legal Officer	
Deputy Commander for Seniors	CDS	Logistics	
Chief Operating Officer (NHQ only)	COO		
Chief of Staff	CS	A/C Maintenance Officer	
Deputy Chief of Staff	DCS	Supply Officer	
Command Chief Master Sgt	CCC	Transportation Officer	LGT
Executive Officer	XO	National Operations Center	NOC
First Sergeant	CCF	Operations	DO
(Cadet or Composite Squadrons only	1)	Communications (NHQ only)	DOK
Administration	DA	Counterdrug	DOC
Aerospace Education	AE	Emergency Services	DOS
Cadet Programs		Homeland Security	DOH
Chaplain	HC	Operations Training	DOT
Communications (Director)	DC	Standardization & Evaluation	
e-Learning (NHQ only)	EL	Personnel	
Finance	FM		
Wing Financial Analysts	FMA	Plans and Programs	
General Counsel (NHQ only)	GC	Professional Development	50 m
Government Relations Advisor	GR	Public Affairs	PA
Government Relations (NHQ only)	GVR	Safety	SE
Health Services	HS	Wing Administrator (NHQ employee)	WA
Historian	HO		







WING VACANCIES

CAC (Cadet Advisory Council) Senior Member Advisor (virtual meetings 2-3 times/month year-round)

Encampment Commander (2024 AKWG Encampment is scheduled for 13-22 June 2024)

Glider Flight Academy Activity Director (2024 AKWG Glider Academy is tentatively scheduled for 24 May-2 June 2024)

Powered Flight Academy (Distributed) Activity Director (need not be a pilot!) (2024 AKWG/ National Powered Flight Academy takes place in instructors' and/or cadet students' home towns on their own schedule roughly 1 Mar -31 May 2024)

Character Development Instructor

- The Character Development Instructors are part of the CAP Chaplain Corps but have different qualifications and responsibilities than chaplains.
- Complete training requirements for character development instructors.
- Present character development lessons for cadets in the absence of a Chaplain.

Assistant Public Affairs Officer - Public Relations, Digital Engagement and Creative Services

- Works with Public Affairs Officer to provide oversight across AKWG units and staff to ensure a CAP-compliant and active social media presence.
- Provides units and staff education.
- Training to develop and sustain relevant social media activities.
- Advises the commander, staff and members as required on CAP social media policy.

Wing NCO Advisor

- Participate in the decision-making process, as appropriate, on technical, operational and organizational issues.
- Work closely with their wing's command NCO.
- Perform other duties as directed by the wing commander.
- Encourage NCO mentorship of cadets and junior officer CAP members.

Development Officer

- Directs and coordinates overall planning activities.
- Develop plans for and monitor the overall implementation of special projects/programs as directed by commander/headquarters.
- Plan and coordinate region, wing or group conferences.
- Interpret laws, policy statements, directives, regulations, and other communications received from higher headquarters and integrate their requirements and guidance into plans and programs.
- Assist in the development of operational plans and programs when requested.

Wing Command NCO

- Participate in the decision-making process, as appropriate, on technical, operational and organizational issues.
- Advise the Wing Commander for dress and personal appearance items affecting CAP members and specifically NCOs.
- Serve as a representative of the Wing Commander.
- Serves on award and recognition selection committees.

FOR FULL JOB DESCRIPTION AND DUTIES, REFER TO CAPP 30-1



Support Alaska CAP Cadets through Pick.Click.Give.

Through Pick.Click.Give, Alaskans can choose to give a portion (or all) of their Permanent Fund Dividend (PFD) to charity. Thanks to generous donors from all over the state, Alaska Wing Civil Air Patrol Cadet Programs has used donations to support critical mission activities, including aerospace (and other STEM) education, emergency services, and cadet programs. When filling out your PFD application, please consider making a difference by contributing to the Alaska Wing Civil Air Patrol Cadet Programs (just "Search Organizations" for the name "Civil")

Please forward this newsletter to your Alaskan neighbors, friends, coworkers, and family who may like to see what Civil Air Patrol does in Alaska and may like show their appreciation for the great work Civil Air Patrol does.





Helpful Links:

PFD Application Information: https://pfd.alaska.gov/

Pick.Click.Give General Information: https://www.pickclickgive.org/

Pick.Click.Give listing for Alaska Wing (AKWG) Civil Air Patrol (CAP) Cadet Programs: https://www.pickclickgive.org/index.cfm/pfdorgs.info/Civil-Air-Patrol-AKWG-Cadet-Programs
Very Respectfully,

Capt. Karen L. Padgett
Alaska Wing Director of Cadet Programs
Squadron Commander, Lake Hood Cadet Squadron, Anchorage, AK
Civil Air Patrol, U.S. Air Force Auxiliary

Whereas some of our activities slow down this time of year, such as installing communications antennas on metal roofs, others are continuing their momentum. This is the case with the Cadet program, for example. We see lots of activities with the Cadet Competition, Cadets Wings, Oregon Winter Raptor Encampment, CDI instruction, Powered and Glider Flying Academies and upcoming Encampments among others. Alaska Coastal Training Academy in Southeast Alaska next February represents a great way to add to your Emergency Services skills. The Tok Squadron honored veterans with its participation in Wreaths Across America. Our Historian describes what AKWG communications looked like in 1963. Kenai cadets caught the holiday spirit. Our Commander reminds us to befriend those around us over the holidays.



https://www.facebook.com/AlaskaCAP





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